

# Quantitative Modeling of Operational Risk: Between g-and-h and EVT

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# Outline

Basel II

LDA

g-and-h

Aggregation

Conclusion and References

# What is Basel II?

- **1988 Basel I Accord on Banking Supervision**

- mainly CR
- minimum risk capital (MRC)  $\geq 8\%$  of risk weighted assets (Cooke Ratio)

- **1993 Birth of VaR**

- “G-30 Report” addressing incorporation of off-balance sheet products (first time “VaR” appears)
- need for proper RM of these products

- **1996 Amendment to Basel I**

- standardized model for MR
- internal models allowed
- legal implementation in 2000

- **2001 Initiation of consultative process for Basel II**

- refined CR-approaches, **IRB-models**
- consideration of new risk class: **OR**
- implementation 2007+

▶ note Solvency I & II

# Risk Components (Basel II)

- **Credit Risk**
- **Market Risk**
- **Operational Risk**
- **Business Risk**

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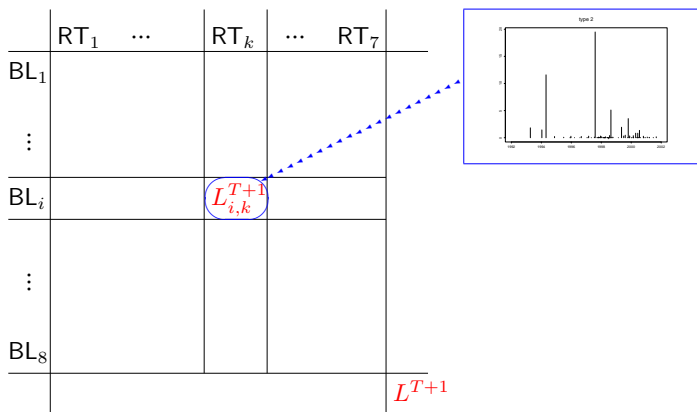
- **Credit Risk**
- **Market Risk**
- **Operational Risk**
- **Business Risk**

**Operational Risk:** The risk of loss resulting from inadequate or failed internal processes, people and systems or from external events. Including legal risk, but excluding strategic and reputational risk.

## Some examples

- 1995: Nick Leeson/Barings Bank, £1.3b
- 2001: September 11
- 2001: Enron (largest US bankruptcy so far)
- "Fat finger" errors

# Loss Distribution Approach (LDA)





## Basel II - Guidelines

- **Risk measure:** VaR
  - **Time horizon:** 1 year
  - **Level:** 99.9% (1 in 1000 year event!)
- ▶ **Otherwise:** Full methodological freedom (within LDA)

# The Main LDA-Steps towards a Total Capital Charge

- Estimation of marginal VaR:

$$\widehat{\text{VaR}}_{\alpha}^1, \dots, \widehat{\text{VaR}}_{\alpha}^d$$

- Additional Aggregation:

$$\widehat{\text{VaR}}_{\alpha}^{+} = \sum_{k=1}^d \widehat{\text{VaR}}_{\alpha}^k$$

- Diversification:

$$\text{VaR}_{\alpha}^{\text{real}} \stackrel{?}{<} \widehat{\text{VaR}}_{\alpha}^{+}$$

## Reasonable Severity Distribution\*

- **Good statistical fit of the data**
- **Loss distribution with realistic capital estimates**
- **Well specified:** Are the characteristics of the fitted data similar to the loss data and logically consistent?
- **Flexible:** How well is the method able to reasonably accomodate a wide variety of empirical loss data?
- **Simple:** Is the method easy to apply in practice?

\*see Dutta and Perry (2006)

# Loss Distribution

## EVT

## g-and-h

- 
- |   |  |
|---|--|
| <ul style="list-style-type: none"><li>● Moscadelli (2004):<ul style="list-style-type: none"><li>- reasonable capital estimates (LDCE 2002)</li><li>- infinite mean models occur</li></ul></li><li>● Well established theory: Peaks Over Threshold (POT)</li><li>● No specific underlying df</li></ul> | <ul style="list-style-type: none"><li>● Dutta and Perry (2006):<ul style="list-style-type: none"><li>- EVT fails, propose g-and-h (LDCE 2004)</li><li>- finite mean g-and-h models</li></ul></li><li>● No standard framework (yet)</li><li>● Specific parametric model</li></ul> |
|---|--|
- 

► Careful look at the g-and-h approach

## g-and-h: Basic Properties

### Definition

Let  $Z \sim \mathcal{N}(0, 1)$  be a standard normal rv. A rv  $X$  is said to have a g-and-h distribution with parameters  $a, b, g, h \in \mathbb{R}$ , if  $X$  satisfies

$$X = k(Z) = a + b \frac{e^{gZ} - 1}{g} e^{hZ^2/2}$$

- ▶  $g$  governs **skewness**
- ▶  $h$  governs **heavy-tailedness**
- ▶ Distributional properties of  $F \sim$  g-and-h?

## Theorem 1

Suppose  $F \sim$  g-and-h, then:

- For  $g, h > 0$ , we have  $\bar{F} \in RV_{-1/h}$ , i.e.  $\bar{F}(x) = x^{-1/h}L(x)$  with  $L \in SV$ .
- For  $h = 0$  and  $g > 0$ , we have  $F \in \mathcal{S} \setminus RV$ , where  $\mathcal{S}$  denotes the class of subexponential dfs.

► Well-known theory of (1st and 2nd order!) regular variation

## Theorem 2

The slowly varying function  $L$  asymptotically behaves like

$$\frac{\exp(\sqrt{\log x})}{\sqrt{\log x}}, \quad x \rightarrow \infty.$$

► **Difficult type** of slowly varying function

# Pickands-Balkema-de Haan Theorem

First order property:

$$\lim_{u \uparrow x_0} \underbrace{\sup_{x \in (0, x_0 - u)} |F_u(x) - G_{\xi, \beta(u)}(x)|}_{=: d(u)} = 0$$

- $F_u(x) = P(X - u \leq x | X > u)$ : excess df
- $G_{\xi, \beta(u)}$ : generalized Pareto distribution (GPD)
- $x_0 \leq \infty$ : upper endpoint



## Pickands-Balkema-de Haan Theorem (continued)

- **Theory:** Under weak conditions  $d(u)$  converges to 0.  
(Maximum Domain of Attraction)
- **Practice:** No information on goodness of approximation.

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**Second order** property:

- ▶ How fast does  $d(u)$  converge to 0?
- ▶ Determined by  $L \in SV$
- ▶ Highly **relevant** for practical applications

Rate of convergence to the GPD for different distributions, as a function of the threshold  $u$

Distribution	Parameters	$\bar{F}$	$d(u)$
Exponential( $\lambda$ )	$\lambda > 0$	$e^{-\lambda x}$	0
Pareto( $\alpha$ )	$\alpha > 0$	$x^{-\alpha}$	0
Double exp. parent		$e^{-e^x}$	$O(e^{-u})$
Student $t$	$\nu > 0$	$\bar{t}_\nu(x)$	$O(\frac{1}{u^2})$
Normal(0, 1)		$\bar{\Phi}(x)$	$O(\frac{1}{u^2})$
Weibull( $\tau, c$ )	$\tau \in \mathbb{R}_+ \setminus \{1\}, c > 0$	$e^{-(cx)^\tau}$	$O(\frac{1}{u^{\tau}})$
Lognormal( $\mu, \sigma$ )	$\mu \in \mathbb{R}, \sigma > 0$	$\bar{\Phi}(\frac{\log x - \mu}{\sigma})$	$O(\frac{1}{\log u})$
Loggamma( $\gamma, \alpha$ )	$\alpha > 0, \gamma \neq 1$	$\bar{\Gamma}_{\alpha, \gamma}(x)$	$O(\frac{1}{\log u})$

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<b>g-and-h</b>	$g, h > 0$	$\bar{\Phi}(k^{-1}(x))$	$O(\frac{1}{\sqrt{\log u}})$

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- If data are **well modeled** by a g-and-h, EVT-based estimation converges **very slowly**

# Tail Index Estimation

- $X_j \stackrel{iid}{\sim} \bar{F} \in RV_{-1/\xi}$
- $H_{k,n} := \frac{1}{k} \sum_{j=1}^k (\log X_{n-j+1,n} - \log X_{n-k,n})$  (Hill estimator)
- $H_{k,n}$  very sensitive to choice of threshold  $k$
- “optimal”  $k$  often s.t. AMSE of  $H_{k,n}$  minimal

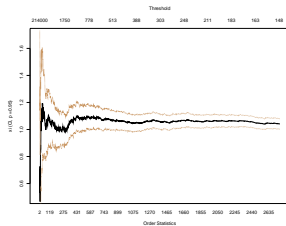
## Tail Index Estimation - Simulation Study

		heavy-tailedness →					
		0.1	0.2	0.5	0.7	1	2
skewness ↓	$g \setminus h$	0.1	82	33	23	18	11
	0.2	165	97	42	32	25	20
	0.5	224	132	49	38	27	19
	0.7	307	170	63	44	29	20
	1	369	218	86	58	36	26
	2	696	385	151	108	74	31
	3	1097	613	243	163	115	54

Empirical SRMSE (in %) of the Hill estimator  $\hat{h}_{kopt}^{Hill}$  of  $h$  for g-and-h data for different parameter values of  $g$  and  $h$

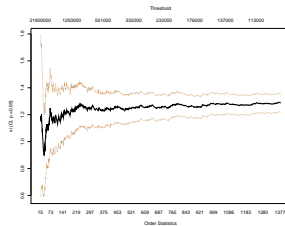
# Hill Plots

$\frac{g}{h}$  small



- ▶ Hill plot works fine  
( $g = 0.1, h = 1$ )

$\frac{g}{h}$  large



- ▶ Hill plot misleadingly indicates  
infinite mean model!  
( $g = 4, h = 0.2$ )



# Aggregation

Dutta-Perry:

“We have not mathematically verified the subadditivity property for g-and-h, but in all cases we have observed empirically that **enterprise level capital is less than or equal to the sum of the capitals** from business lines or event types.”

Question:

$$C_{\alpha}^{\text{OpRisk}} < \widehat{\text{VaR}}_{\alpha}^{+} \stackrel{\text{def}}{=} \sum_{k=1}^d \widehat{\text{VaR}}_{\alpha}^k \quad ?$$

## Subadditivity of VaR typically fails for:

- Skewness
- Heavy-Tailedness
- Dependence

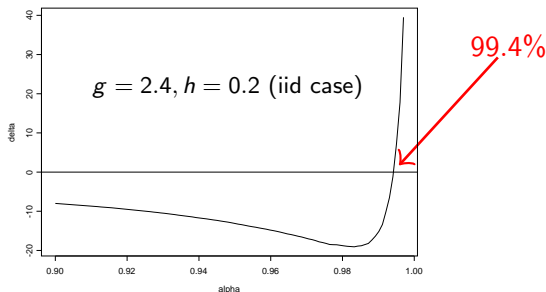
### Remark

In the space  $\mathcal{L}^p$ ,  $0 < p < 1$ , there exist no convex open sets other than the empty set and  $\mathcal{L}^p$  itself.

- ▶ No reasonable risk measures exist
- ▶ Diversification goes the wrong way

## Proposition [Daniélsson et al.]

Suppose that the non-degenerate vector  $(X_1, X_2)$  is regularly varying with extreme value index  $\xi < 1$ . Then  $\text{VaR}_\alpha$  is subadditive for  $\alpha$  sufficiently large.



diversification benefit:

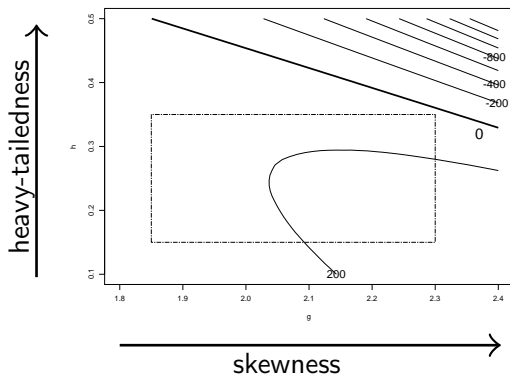
$$\text{delta} = \text{VaR}_\alpha(X_1) + \text{VaR}_\alpha(X_2) - \text{VaR}_\alpha(X_1 + X_2)$$

## Remark

This proposition is only an asymptotic statement - It does **not** guarantee subadditivity for a broad range of high quantiles

- ▶ of no use for practical assessment of subadditivity
- ▶ Basel II: 1-year 99.9% VaR - which choices of  $g$  and  $h$  yield subadditive models?

## Subadditivity of VaR at 99.9%

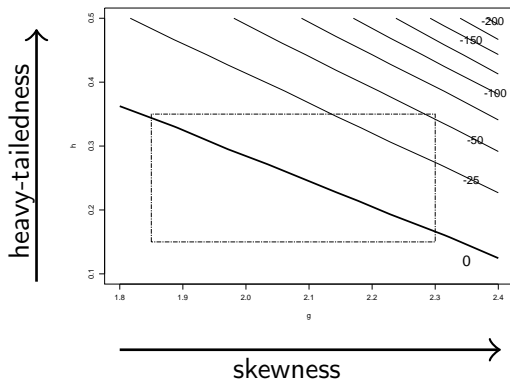


- Entire parameter rectangle within subadditivity range
- Small changes of parameters  $\Rightarrow$  superadditivity

What happens when we go **deeper** in the data?

- VaR-estimation at 99.9% and higher: difficult!
- Estimate at lower level (90%, say) and scale: how?

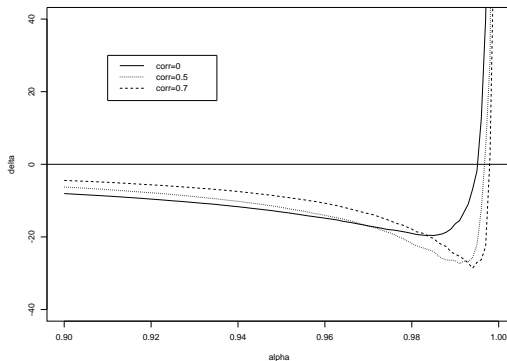
## Subadditivity of VaR at 99%



- Substantial fraction of parameter rectangle switched regime
- Far from diversification!

# Dependence matters

## Gauss-Copula






Increasing correlation  $\Rightarrow$  superadditivity range extends



# Conclusion

- Very slow convergence of g-and-h excess df to the GPD when  $g, h > 0$
- Optimal threshold selection for an EVT based POT approach becomes very difficult (unreliable risk capital estimates)
- Small changes of  $g$  and/or  $h$  may lead VaR to switch (sub-/superadditivity) regime
- g-and-h is subexponential  $\rightarrow$  one claim causes ruin

## References

-  Degen, M., Embrechts, P. and Lambrigger, D. (2006) The quantitative modeling of operational risk: between g-and-h and EVT. ASTIN Bulletin 2007, to appear.
-  Dutta, K. and Perry, J. (2006) A tale of tails: an empirical analysis of loss distribution models for estimating operational risk capital. Federal Reserve Bank of Boston, Working Paper No 06-13.
-  Moscadelli, M. (2004) The modelling of operational risk: experiences with the analysis of the data collected by the Basel Committee. Bank of Italy, Working Paper No 517.